



COURSE PROGRAMME

MARUM / GLOMAR Transferable Skills Course

Conflict Management

Sabine Lerch

Trainer, Coach and Business Mediator; http://www.science.sabinelerch.de/

9 - 11 June 2015, MARUM, Bremen

Objective

"Yes, but not today" is how people usually think about conflict management. Not surprisingly we feel that we need to prepare to handle disagreements as we often associate them with uncomfortable and threatening emotions. When there is no open conflict we can carry on as though things are all right even if we know they aren't. Without resolution, conflict merely becomes an opportunity to recycle old arguments, destroys relationships and negatively impacts cooperation and productivity.

With resolution, conflict can be rewarding and exciting and can move things forward. This course is designed to help participants to constructively engage with conflicts rather than avoid or escalate them unnecessarily. It will give people usable, relevant and confidence building tools to handle this difficult arena more effectively.

Topics

 The Psychology of Conflict why conflicts have a "bad reputation" Strong, uncomfortable emotions The "difficult" other person 	 Assertive Comunication how to reduce conflict situations Passive-aggressive or assertive Non-violent communication Active listening – Part 1
 Causes and Sources of Conflicts what are we really fighting about? Conflicts within ourselves – inner plurality Different values, goals and how-to's Effects of Unsolved Conflicts how we see, hear, feel them Warning signs and consequences A conflict escalation model Conflict Handling Styles a question of personality? Accommodating and competing Win-win solutions 	 Conflict Resolution Basics what works when Arbitration Positional negotiations Harvard. Getting to Yes Mediation Competence for Everybody success factors Philosophy and attitude Stages and structure of the process The tool: active listening – Part 2





Methods

The training is conducted over 2 full days of short theory lessons, discussions, individual and small-group exercises, plus role-playing exercises with feedback. The case studies are provided by the participants to ensure that the scenarios are as realistic as possible. To prepare for the course, a questionnaire will be sent to the participants in advance.

On the third day, participants will have the opportunity to have an individual coaching session with the trainer. Appointments will be made during the second day of the course.

Target group

PhD students and Postdocs who are currently facing a conflict but also those without any conflicts who would simply like to improve their transferable skills

Location and time

MARUM, University of Bremen, Leobener Str., 28359 Bremen, Germany

9 June 2015	MARUM I, room 0190	09.30 - 17.45
10 June 2015	MARUM I, room 0190	09.00 – 17.30
11 June 2015 individual coaching sessions MARUM I, room 3030		

Registration

To register for this course, please fill in the registration form.

Please note that you registration will be binding.

The registration deadline for this course is **24 May 2015**.

Any enquiries regarding the course should be addressed to <u>glomar-courses@marum.de</u>.